

**INDIAN COMMUNITY SCHOOL OF
MILWAUKEE, INC. AND AFFILIATE**

Franklin, Wisconsin

CONSOLIDATED FINANCIAL STATEMENTS

Including Independent Auditors' Report

As of and for the Years Ended June 30, 2017 and 2016

INDIAN COMMUNITY SCHOOL OF MILWAUKEE, INC. AND AFFILIATE

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INDEPENDENT AUDITORS' REPORT

Board of Directors
Indian Community School of Milwaukee, Inc. and Affiliate
Franklin, Wisconsin

Report on the Financial Statements

We have audited the accompanying consolidated financial statements of Indian Community School of Milwaukee, Inc. and Affiliate (the "School"), which comprise the consolidated statements of financial position as of June 30, 2017 and 2016, and the related consolidated statements of activities and cash flows for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the consolidated financial position of the School as of June 30, 2017 and 2016, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Report on Supplementary Information

Our audits were conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The consolidated schedules of expenses by natural classification and consolidating information on pages 20 through 24 are presented for purposes of additional analysis and are not a required part of the consolidated financial statements. The accompanying consolidating information is presented for purposes of additional analysis, rather than to present the financial position, changes in net assets, and cash flows of the individual entities. Such supplemental and consolidating information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the consolidated financial statements as a whole.

Baker Tilly Virchow Krause, LLP

Milwaukee, Wisconsin
October 13, 2017

INDIAN COMMUNITY SCHOOL OF MILWAUKEE, INC. AND AFFILIATE

CONSOLIDATED STATEMENTS OF FINANCIAL POSITION As of June 30, 2017 and 2016

ASSETS		
	2017	2016
CURRENT ASSETS		
Cash and cash equivalents	\$ 2,047,666	\$ 2,356,656
Interest and dividends receivable	450,386	87,623
Receivable, investment securities sold	5,000,000	-
Other receivables	258,552	152,379
Prepaid expenses	227,703	179,874
Total Current Assets	7,984,307	2,776,532
Long-term investments, at fair value	548,769,816	501,442,415
Property and equipment, net	46,242,138	47,324,023
TOTAL ASSETS	\$ 602,996,261	\$ 551,542,970
LIABILITIES AND NET ASSETS		
CURRENT LIABILITIES		
Current portion of long-term debt	\$ 900,000	\$ 600,000
Accounts payable	946,349	557,759
Accrued liabilities		
Wages, salaries and benefits	423,921	415,378
Investment fees	500,862	511,468
Other liabilities	122,126	99,687
Total Current Liabilities	2,893,258	2,184,292
LONG-TERM LIABILITIES		
Long-term payable	7,075	24,036
Long-term debt, net	61,397,592	62,292,472
TOTAL LIABILITIES	64,297,925	64,500,800
NET ASSETS		
Unrestricted net assets	538,698,336	487,042,170
TOTAL LIABILITIES AND NET ASSETS	\$ 602,996,261	\$ 551,542,970

See accompanying notes to consolidated financial statements.

INDIAN COMMUNITY SCHOOL OF MILWAUKEE, INC. AND AFFILIATE

CONSOLIDATED STATEMENTS OF ACTIVITIES For the Years Ended June 30, 2017 and 2016

	Unrestricted	
	2017	2016
REVENUES AND OTHER SUPPORT		
Investment income, net of fees	\$ 63,791,550	\$ 11,310,128
Transportation fees and reimbursement	2,904	5,717
Lunch fees and meal reimbursement	219,191	220,438
Other income	166,862	190,075
Rental revenue	27,300	31,906
Total revenues and other support	64,207,807	11,758,264
EXPENSES		
Administration	3,292,478	3,196,527
Academic education	1,849,929	1,755,821
Cultural education	464,192	325,907
Art education	133,373	131,458
Music education	67,860	72,634
Physical education	102,208	102,216
Library	12,167	101,642
Computer lab	104,035	93,368
Instructional support	425,109	417,968
Food service	732,474	706,408
Family resource center	555,194	584,269
Board of directors	666,318	538,915
Corporate	2,129,323	2,207,678
Human resources	189,979	186,415
Management information systems	295,921	292,757
Facilities	1,531,081	1,453,274
Total expenses	12,551,641	12,167,257
CHANGE IN UNRESTRICTED NET ASSETS	51,656,166	(408,993)
UNRESTRICTED NET ASSETS, beginning of year	487,042,170	487,451,163
UNRESTRICTED NET ASSETS, end of year	\$ 538,698,336	\$ 487,042,170

See accompanying notes to consolidated financial statements.

INDIAN COMMUNITY SCHOOL OF MILWAUKEE, INC. AND AFFILIATE

CONSOLIDATED STATEMENTS OF CASH FLOWS For the Years Ended June 30, 2017 and 2016

	2017	2016
CASH FLOWS FROM OPERATING ACTIVITIES		
Change in unrestricted net assets	\$ 51,656,166	\$ (408,993)
Adjustments to reconcile change in unrestricted net assets to net cash flows from operating activities		
Depreciation	2,387,912	2,346,063
Amortization of bond issuance costs included in interest	5,120	247,624
Net realized gains on investments	(35,200,240)	(13,589,545)
Net unrealized losses (gains) on investments	(20,987,597)	8,799,790
Net loss on sale of property and equipment	778	9,037
Changes in assets and liabilities		
Other receivables	(468,936)	(139,933)
Prepaid expenses	(47,829)	157
Accounts payable	18,385	145,734
Accrued expenses and other liabilities	20,376	24,827
Payable, investment securities purchased	-	(199,911)
Long-term payable	(16,961)	(16,962)
Net Cash Flows from Operating Activities	(2,632,826)	(2,782,112)
CASH FLOWS FROM INVESTING ACTIVITIES		
Proceeds from sale of investments	170,828,226	75,794,434
Purchase of investments	(166,967,790)	(75,619,721)
Purchase of property and equipment	(941,800)	(587,386)
Proceeds from sale of property and equipment	5,200	450
Net Cash Flows from Investing Activities	2,923,836	(412,223)
CASH FLOWS FROM FINANCING ACTIVITIES		
Payments on long-term debt	(600,000)	-
Bond issuance cost paid	-	(110,515)
Net Cash Flows from Financing Activities	(600,000)	(110,515)
Net Change in Cash and Cash Equivalents	(308,990)	(3,304,850)
CASH AND CASH EQUIVALENTS - Beginning of Year	2,356,656	5,661,506
CASH AND CASH EQUIVALENTS - END OF YEAR	\$ 2,047,666	\$ 2,356,656
Supplemental cash flow disclosures		
Cash paid during the year for interest	\$ 629,081	\$ 467,463
Non cash additions to property and equipment	\$ 426,374	\$ 56,169
Issuance of Series 2015 bonds	\$ -	\$ 63,000,000
Settlement of Series 2006 and 2007 bonds	\$ -	\$ (63,000,000)
Settlement of investment securities sold	\$ (5,000,000)	\$ 13,000,000

See accompanying notes to consolidated financial statements.

INDIAN COMMUNITY SCHOOL OF MILWAUKEE, INC. AND AFFILIATE

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS As of and for the Years Ended June 30, 2017 and 2016

NOTE 1 - Organization

The consolidated financial statements of Indian Community School of Milwaukee, Inc. and Affiliate (collectively, the "School") include the accounts of Indian Community School of Milwaukee, Inc. ("ICS") and the ICS Support Organization, Inc. ("SO"). All intercompany balances and transactions have been eliminated.

ICS is a not-for-profit school serving Southeastern Wisconsin Indian children, grades 4K through eighth. ICS cultivates an enduring cultural identity and critical thinking by weaving indigenous teachings in a distinguished learning environment.

The SO is a not-for-profit corporation organized as a non-functionally integrated type III supporting organization under the Internal Revenue Code ("IRC") for the purpose of holding, investing and managing assets that serve to support and fund the continuous operation of ICS. Certain actions, including amending the SO's articles of incorporation or bylaws and dissolving or merging the SO, require a vote of a two-thirds majority of voting directors and the consent of an ICS-appointed director.

NOTE 2 - Summary of Significant Accounting Policies

Basis of Accounting

The accompanying consolidated financial statements have been prepared using the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America.

Net Assets

Net assets, revenues, gains, and losses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, net assets of the School are classified and reported as follows:

Unrestricted Net Assets - Net assets that are not subject to donor-imposed stipulations.

Temporarily Restricted Net Assets - Net assets subject to donor-imposed stipulations that either expire by passage of time or can be fulfilled and removed by actions of the School pursuant to those stipulations. The School does not have any temporarily restricted net assets.

Permanently Restricted Net Assets - Net assets subject to donor-imposed stipulations that they be maintained permanently by the School. The School does not have any permanently restricted net assets.

Cash and Cash Equivalents

Cash and cash equivalents consist of cash, money market and other highly liquid investments with original maturity dates of three months or less, excluding cash and money market investments held in long-term investment accounts.

The School maintains its cash balances at financial institutions insured by the Federal Deposit Insurance Corporation ("FDIC"). At times, the balances in these accounts may exceed the insured limits. The School has not experienced any losses in such accounts and believes it is not exposed to any significant credit risk on its cash balances.

INDIAN COMMUNITY SCHOOL OF MILWAUKEE, INC. AND AFFILIATE

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS As of and for the Years Ended June 30, 2017 and 2016

NOTE 2 - Summary of Significant Accounting Policies (continued)

Investments

Investments are stated at fair value and are recorded at quoted market prices, if publicly traded. Investment income includes realized and unrealized gains and losses for the year. Realized gains and losses on the sale of investments are computed based on the specific identification of investments sold. Purchases and sales of securities are recorded on a trade date basis.

In the absence of readily determinable fair values, the School has estimated fair values for certain investments based on fair values determined by managers responsible for the management and supervision of each investment.

Investment securities, in general, are exposed to various risks such as interest rate, credit, and overall market volatility. Due to the level of risk associated with certain investment securities, it is reasonably possible that changes in the values of investment securities will occur in the near term, and such changes could materially affect the amounts reported in the consolidated financial statements.

Investments, including invested cash and money market mutual funds, have been designated by management as long-term because they will be held to generate investment income to fund the School's operations, and because the School is required to maintain a specified unencumbered investment balance under long-term borrowing agreements.

Rental Revenue

Rental revenue consists of revenue from one building owned by the School and facility usage.

Property and Equipment

Property and equipment consist of land, buildings, building improvements, computer hardware and software, furniture and fixtures, machinery and equipment, literature, vehicles, paving, landscaping and land improvements and construction in progress, which are stated at cost at the date of acquisition or renovation or at fair value at the date contributed. Additions greater than \$5,000 are capitalized under the School's capitalization policy. Minor renovations, repairs and maintenance are charged to operations and maintenance as incurred. Depreciation is provided over the estimated useful lives of the respective assets on a straight-line basis. Depreciable lives by asset category are as follows:

Asset	Estimated Life in Years
Buildings	39
Building improvements	10 - 39
Computer hardware and software	3 - 5
Furniture and fixtures	5 - 20
Machinery and equipment	5 - 15
Literature	3 - 10
Vehicles	3 - 5
Paving	20
Landscaping and land improvements	10 - 25

INDIAN COMMUNITY SCHOOL OF MILWAUKEE, INC. AND AFFILIATE

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS As of and for the Years Ended June 30, 2017 and 2016

NOTE 2 - Summary of Significant Accounting Policies (continued)

Income Taxes

The School follows Accounting Standards Codification ("ASC") 740, *Income Taxes*, which clarifies the accounting for uncertainty in tax positions taken or expected to be taken in a tax return, including issues relating to financial statement recognition and measurement. This guidance provides that the tax effects from an uncertain tax position can only be recognized in the financial statements if the position is more-likely-than-not to be sustained if the position were to be challenged by a taxing authority. The assessment of the tax position is based solely on the technical merits of the position, without regard to the likelihood that the tax position may be challenged.

The School is exempt from federal income tax under IRC section 501(c)(3), though it is subject to tax on income unrelated to its exempt purpose, unless that income is otherwise excluded by the IRC. The School has processes in place to ensure the maintenance of its tax-exempt status, to identify and report unrelated income, to determine its filing and tax obligations in jurisdictions for which it has nexus, and to identify and evaluate other matters that may be considered tax positions. The tax years ending June 30, 2014, 2015, 2016 and 2017 are still open to audit for federal or state purposes. The School has determined that there are no material uncertain tax positions that require recognition or disclosure in the consolidated financial statements.

Use of Estimates

The preparation of consolidated financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, disclosure of contingent assets and liabilities, and the reported amounts of revenues and expenses. Actual results could differ from those estimates.

Allocated Expenses

The costs of operating the School have been presented on a functional basis in the accompanying consolidated statements of activities. Accordingly, certain costs have been allocated among the School's programs. Expenses that can be identified with a specific program or support service are charged directly according to their natural functional classification. Other expenses common to several functions are allocated by various statistical bases as determined by management.

Debt Issuance Costs

The School adopted Accounting Standards Update ("ASU") 2015-03, *Interest - Imputation of Interest (Subtopic 835-30): Simplifying the Presentation of Debt Issuance Costs* during 2017. Under the new guidance, debt issuance costs related to a recognized debt liability are presented as a direct reduction to the carrying amount of that debt liability. ASU 2015-03 is to be applied retrospectively, and as a result, the guidance was retrospectively applied to 2016. The adoption of the standard decreased total assets and liabilities on the consolidated statement of financial position by \$107,528 at June 30, 2016. The amortization expense is included in corporate expenses on the consolidated statements of activities in 2017 and 2016.

INDIAN COMMUNITY SCHOOL OF MILWAUKEE, INC. AND AFFILIATE

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS As of and for the Years Ended June 30, 2017 and 2016

NOTE 2 - Summary of Significant Accounting Policies (continued)

New Accounting Pronouncements

The Financial Accounting Standards Board ("FASB") has issued ASU No. 2016-14, *Not-for-Profit Entities (Subtopic 958): Presentation of Financial Statements of Not-for-Profit Entities*. ASU No. 2016-14 is intended to simplify and improve current net asset classification requirements and the information presented in financial statements and notes about a not-for-profit entity's liquidity, financial performance, expense classifications and cash flows. ASU No. 2016-14 is effective for fiscal years beginning after December 15, 2017, with early adoption permitted. Management is currently evaluating the impact of ASU No. 2016-14 on the School's consolidated financial statements.

FASB issued ASU No. 2014-09, *Revenue from Contracts with Customers (Topic 606)*. ASU No. 2014-09 establishes principles for recognizing revenue upon the transfer of promised goods or services to customers, in an amount that reflects the expected consideration received in exchange for those goods or services. Amendments defer the effective date of ASU No. 2014-09, clarify the implementation guidance on principal versus agent considerations, and clarify the identification of performance obligations and the licensing implementation guidance. Topic 606 (as amended) is effective for fiscal years beginning after December 15, 2018, and interim periods within annual periods beginning after December 15, 2019. The School may elect to apply the guidance early but no earlier than fiscal year-end 2018. The amendments may be applied retrospectively to each prior period presented or retrospectively with the cumulative effect recognized as of the date of initial application. The School is currently assessing the effect that Topic 606 (as amended) will have on its results of operations, financial position and cash flows.

In November 2016, FASB issued ASU No. 2016-18, *Statement of Cash Flows (Topic 230): Restricted Cash* ("ASU No. 2016-18"). This standard will require cash flow statements to explain the change during a reporting period of the totals for cash, cash equivalents, restricted cash, and restricted cash equivalents. Amounts reported as restricted cash should be included with cash and cash equivalents when reconciling the beginning of period and end of period total amounts shown on the statement of cash flows. The update also includes a requirement that the footnotes to the financial statements explain the nature of the restrictions. The School will be required to apply the standard for fiscal years beginning after December 15, 2018. Early adoption will be permitted and the standard should be applied retrospectively upon adoption. Management is currently evaluating the effect that ASU No. 2016-18 will have the School's consolidated financial statements.

INDIAN COMMUNITY SCHOOL OF MILWAUKEE, INC. AND AFFILIATE

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS As of and for the Years Ended June 30, 2017 and 2016

NOTE 3 - Investments

The following is a summary of investments held, at fair value as of June 30:

	<u>2017</u>	<u>2016</u>
Cash and money market mutual funds	\$ 19,501,581	\$ 3,817,496
Corporate bonds	19,659,168	5,974,710
Fixed income funds	29,518,552	48,403,704
U.S. government agencies	23,109,351	12,512,001
Foreign obligations	10,167,087	906,303
Equities: stock and equity mutual funds	252,329,284	239,095,176
Private equity funds	73,234,103	72,510,249
Private real estate funds	82,224,611	81,984,358
Senior loan fund	25,012,610	23,340,121
Hedge fund	2,427,620	1,980,220
Other private equity	11,585,849	10,918,077
	<u>\$ 548,769,816</u>	<u>\$ 501,442,415</u>

The School had a receivable for investment securities sold as of June 30, 2017, amounting to \$5,000,000. The receivable was related to a redemption of the JP Morgan Global Emerging Markets Fund and was settled on July 3, 2017. There were no such receivables as of June 30, 2016.

Investment income comprises the following for the years ended June 30:

	<u>2017</u>	<u>2016</u>
Dividends and interest	\$ 10,051,500	\$ 8,942,906
Net realized gains	35,200,240	13,589,545
Net unrealized gains (losses)	20,987,597	(8,799,790)
Direct investment fees	<u>(2,447,787)</u>	<u>(2,422,533)</u>
	<u>\$ 63,791,550</u>	<u>\$ 11,310,128</u>

NOTE 4 - Fair Value of Financial Instruments

The School measures certain financial assets and liabilities at fair value using a framework that provides a fair value hierarchy of the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest level measurement to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1) and the lowest level ranking to unobservable inputs (Level 3). The three levels of the fair value hierarchy are further described below:

Level 1 - Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets that the School has the ability to access.

INDIAN COMMUNITY SCHOOL OF MILWAUKEE, INC. AND AFFILIATE

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS As of and for the Years Ended June 30, 2017 and 2016

NOTE 4 - Fair Value of Financial Instruments (continued)

Level 2 - Inputs to the valuation methodology include:

- Quoted prices for similar assets or liabilities in active markets;
- Quoted prices for identical or similar assets or liabilities in inactive markets;
- Inputs other than quoted prices that are observable for the asset or liability; and
- Inputs that are derived from or corroborated by observable market data by correlation or other means.

If the asset or liability has a specified or contractual term, the Level 2 input must be observable for substantially the full term of the asset or liability.

Level 3 - Inputs to the valuation methodology are unobservable and significant to the fair value measurement.

The asset's or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques used need to maximize the use of observable inputs and minimize the use of unobservable inputs. There have been no significant changes in the School's valuation techniques from the prior year.

The carrying value of the following financial instruments approximates fair value due to their short-term nature: cash and cash equivalents, interest and dividends receivable, other receivables, deposits and accounts payable.

The carrying value of debt is historical cost and the carrying value approximates fair value as the debt is at a variable interest rate.

Following is a description of the valuation methodologies used for assets measured at fair value.

Corporate bonds, foreign obligations, U.S. government agencies: Values are based on last reported sales or, if not traded on a national exchange or over-the-counter market, on the most recent estimates available from broker-dealers and on yields currently available on comparable securities of issuers with similar credit ratings.

Equity stocks: Fair values are based on closing prices for listed securities.

Equity mutual and fixed income funds: Quoted market prices as of the last business day of the School's year, as determined based on the market prices for the individual investments comprising each fund.

Alternative investments: Fair values are estimated using the net asset value ("NAV") per share as the practical expedient. Management believes that the carrying amounts of these financial instruments is a reasonable estimate of fair value.

The methods described above may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while the School believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

INDIAN COMMUNITY SCHOOL OF MILWAUKEE, INC. AND AFFILIATE

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS As of and for the Years Ended June 30, 2017 and 2016

NOTE 4 - Fair Value of Financial Instruments (continued)

The following table presents the fair value hierarchy for those assets and liabilities measured on a recurring basis, at fair value as of June 30:

	2017			Total
	Level 1	Level 2	Level 3	
Investments:				
Cash and money market mutual funds	\$ 19,501,581	\$ -	\$ -	\$ 19,501,581
Corporate bonds	-	19,659,168	-	19,659,168
Fixed income funds	29,518,552	-	-	29,518,552
U.S. government agencies	-	23,109,351	-	23,109,351
Foreign obligations	560,697	9,606,390	-	10,167,087
Equities: stocks and equity mutual funds	<u>147,257,347</u>	<u>-</u>	<u>-</u>	<u>147,257,347</u>
	<u>\$196,838,177</u>	<u>\$ 52,374,909</u>	<u>\$ -</u>	<u>249,213,086</u>
Alternative investments, measured at NAV:				
Equities: stocks and equity mutual funds				105,071,937
Private equity funds				73,234,103
Private real estate funds				82,224,611
Senior loan fund				25,012,610
Hedge fund				2,427,620
Other private equity				<u>11,585,849</u>
Total alternative investments measured at NAV				<u>299,556,730</u>
Total investments				<u>\$548,769,816</u>

INDIAN COMMUNITY SCHOOL OF MILWAUKEE, INC. AND AFFILIATE

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS As of and for the Years Ended June 30, 2017 and 2016

NOTE 4 - Fair Value of Financial Instruments (continued)

	2016			Total
	Level 1	Level 2	Level 3	
Investments:				
Cash and money market mutual funds	\$ 3,817,496	\$ -	\$ -	\$ 3,817,496
Corporate bonds	-	5,974,710	-	5,974,710
Fixed income funds	48,403,704	-	-	48,403,704
U.S. government agencies	-	12,512,001	-	12,512,001
Foreign obligations	416,861	489,442	-	906,303
Equities: stocks and equity mutual funds	<u>116,678,663</u>	<u>-</u>	<u>-</u>	<u>116,678,663</u>
	<u>\$169,316,724</u>	<u>\$ 18,976,153</u>	<u>\$ -</u>	<u>188,292,877</u>
Alternative investments, measured at NAV:				
Equities: stocks and equity mutual funds				122,416,513
Private equity funds				72,510,249
Private real estate funds				81,984,358
Senior loan fund				23,340,121
Hedge Fund				1,980,220
Other private equity				<u>10,918,077</u>
Total alternative investments measured at NAV				<u>313,149,538</u>
Total investments				<u>\$501,442,415</u>

With respect to long-term investments, the overall objective of the School is to grow its investment portfolio on a long-term basis, net of inflation and expenses.

INDIAN COMMUNITY SCHOOL OF MILWAUKEE, INC. AND AFFILIATE

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS As of and for the Years Ended June 30, 2017 and 2016

NOTE 4 - Fair Value of Financial Instruments (continued)

The following table presents additional information about the School's investments for which fair values are estimated using the reported NAV as a practical expedient:

	Fair value June 30, 2017	Fair value June 30, 2016	Unfunded commitments at June 30, 2017	Redemption frequency	Redemption notice period
Equity funds:					
Russell Institutional Funds (a)	\$ 58,578,237	\$ 74,514,018	\$ -	Daily	1 day
JP Morgan Global Emerging Markets Fund (b)	29,544,579	33,667,532	-	Monthly	5 days prior to month end
Wellington Common Trust fund (c)	16,949,121	14,234,963	-	Monthly	10 days prior to month end
Other private equity:					
JP Morgan Infrastructure Investment Fund (d)	11,585,849	10,918,077	-	A	A
Private real estate funds:					
RREEF America REIT II, Inc. (e)	31,406,239	33,152,334	-	Quarterly	45 days prior to quarter end
UBS (US) Trumbull Property Growth & Income Fund, LP (f)	15,655,732	14,171,399	-	Quarterly	60 days prior to quarter end
Clarion Lion Properties Fund, LP (g)	35,162,640	34,660,625	-	Quarterly	90 days prior to quarter end
Private equity funds:					
PEG Institutional Investors III (h)	17,150,273	21,954,747	915,882	B	B
PEG Institutional Investors IV (h)	33,920,965	33,076,125	3,988,606	B	B
PEG Institutional Investors V (h)	7,671,007	5,693,237	3,672,131	B	B
PEG Institutional Investors VI (h)	730,971	-	9,247,790	B	B
Pantheon Global Secondary Fund III 'A' (i)	3,519,488	4,453,145	847,700	C	C
Glouston Private Equity Opportunities V, LP (j)	1,551,074	952,622	2,185,000	D	D
Fort Washington Private Equity Investors VIII, LP (k)	5,656,660	3,919,778	5,300,000	D	D
Fort Washington Private Equity Investors IX, LP (k)	1,145,584	1,243,987	10,565,000	D	D
Siguler Guff Small Buyout Opportunities Fund III, LP (l)	1,888,081	1,216,608	12,720,000	D	D
Senior loan fund:					
BayCity Senior Loan Fund, L.P. (m)	25,012,610	23,340,121	-	Monthly	60 days
Hedge Fund:					
Corbin Opportunity Fund, LTD (n)	<u>2,427,620</u>	<u>1,980,220</u>	-	E	E
Total investments measured at NAV	<u>\$ 299,556,730</u>	<u>\$ 313,149,538</u>			

INDIAN COMMUNITY SCHOOL OF MILWAUKEE, INC. AND AFFILIATE

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS As of and for the Years Ended June 30, 2017 and 2016

NOTE 4 - Fair Value of Financial Instruments (continued)

- A. Repurchases submitted prior to the four-year soft lock-up period are subject to a 6% discount. Notices for redemption between March 31 and May 15 must be received between November 15 and December 15 and notices for redemption on September 30, must be received by June 30.
- B. Investor withdrawals are not permitted without the prior written consent of the investment fund's board, which may be granted or withheld at its sole discretion.
- C. This fund has a term of thirteen years from the initial closing date (July 12, 2006), subject to up to three successive one-year extensions by the General Partner and extensions thereafter by the General Partner with the consent of a majority interest of investors. Redemptions are not permitted until after the thirteen year term which began in July 2006.
- D. Investor withdrawals are not permitted.
- E. Investors may, as of any calendar quarter-end, upon at least 70 days prior written notice to the Fund, redeem up to, but not in excess of, such number of shares equal in value to 25% of its aggregate investment balance as of such redemption date. In order to make a complete redemption of all shares, an investor must request to redeem the maximum allowable number of shares on four consecutive redemption dates, with the maximum allowable redeemable shares being 25%, 33%, 50%, and 100% of the total investor shares on the first, second, third, and fourth redemption dates, respectively.
 - (a) This investment includes equity funds that each employ different investment strategies. The strategies include: providing long-term growth of capital by investing primarily in equity securities, achieving excess returns above the benchmark from diversified quantitative managers who apply different mathematical approaches to modeling, employing a diversified approach whereby portions of the fund are allocated to different money managers who employ distinctive investment styles, combining advisers with different performance patterns to achieve a less volatile rate of return, and taking advantage of market trading opportunities.
 - (b) This investment includes a portfolio of equity securities, including privately placed securities of companies in emerging markets.
 - (c) This investment includes a portfolio of international equity securities. The investment objective is to provide long-term returns, and the fund is managed on a total return basis.
 - (d) This investment includes eleven funds that invest capital in holding companies that invest in a broad range of infrastructure assets.
 - (e) This category includes investments in private core and enhanced core real estate. The fund seeks to obtain a favorable total return through income and growth.
 - (f) This investment includes an actively managed portfolio of real estate holdings located in the United States that utilizes a broad range of value-added strategies.
 - (g) The investment seeks to identify, acquire and manage a diversified portfolio of primarily institutional quality real estate assets and real estate related investments within the United States, selecting investments across property types, geographic and economic regions, and metropolitan markets to attempt to achieve favorable risk-adjusted investment returns.

INDIAN COMMUNITY SCHOOL OF MILWAUKEE, INC. AND AFFILIATE

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS As of and for the Years Ended June 30, 2017 and 2016

NOTE 4 - Fair Value of Financial Instruments (continued)

- (h) This category includes investments that generate returns through investing in venture capital companies, limited partnerships and other pooled investment vehicles.
- (i) This category includes investments in new global private equity funds. In addition to new funds, the fund will also selectively target global secondary and direct co-investment.
- (j) This investment seeks to realize long-term capital appreciation through the purchase of existing limited partnership interests in independently managed private equity funds from third parties seeking liquidity prior to the contractual termination of such fund.
- (k) This investment seeks to realize capital appreciation primarily by investing in a diversified portfolio of private equity funds. The investment targets 25-30 commitments to private equity funds over three vintage years diversified across a range of private equity sectors including buyout, venture capital, and special situations (primarily distressed, credit and real assets).
- (l) This investment seeks to assemble a diversified portfolio of private equity funds investing in the securities of small and lower middle market companies by investing in limited partnerships as well as direct investments, generally as co-investments alongside small buyout fund managers and deal sponsors.
- (m) This category includes investments primarily in corporate loans. In addition, the fund may also invest in bonds, notes, other indebtedness of any kind, including high yield bonds, convertible securities, total return and credit default swaps and other derivatives on similar assets, options, warrants, rights, private claims, equity and debt derivatives and other securities and instruments of U.S. and non-U.S. issuers that are traded publicly and privately.
- (n) This investment seeks to achieve a substantial return on capital through opportunistic investments primarily in a broad range of public and private credit instruments, with an expected emphasis on corporate credit securities, asset-backed securities, mortgage-backed securities, commercial real estate, structured credit and collateralized loan obligations. The fund may employ a variety of investment strategies, such as high-yield and distressed securities, long/short credit, structured and asset-backed credit, private lending, event driven investing and emerging markets credit.

INDIAN COMMUNITY SCHOOL OF MILWAUKEE, INC. AND AFFILIATE

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS As of and for the Years Ended June 30, 2017 and 2016

NOTE 5 - Property and Equipment

Property and equipment comprises the following as of June 30:

	2017	2016
Land	\$ 4,762,290	\$ 4,762,290
Buildings	45,649,954	45,649,954
Building improvements	795,329	641,611
Computer hardware and software	1,786,874	1,770,709
Furniture and fixtures	8,931,014	8,853,600
Machinery and equipment	1,400,263	1,330,872
Literature	352,861	334,042
Vehicles	67,039	67,039
Paving	819,736	784,172
Landscaping and land improvements	1,672,360	1,672,360
Construction in progress	847,011	263,290
	67,084,731	66,129,939
Less accumulated depreciation	(20,842,593)	(18,805,916)
	<u>\$ 46,242,138</u>	<u>\$ 47,324,023</u>

NOTE 6 - Long-Term Debt

Long-term debt consists of the following as of June 30:

	2017	2016
Wisconsin Health and Educational Facilities Authority Refunding Revenue Bonds, Series 2015 issued in a monthly rate mode, with serial redemption in annual installments due on July 1, 2016 through July 1, 2037. The interest rate was 1.254% and 0.856% on June 30, 2017 and 2016, respectively.	\$ 62,400,000	\$ 63,000,000
Less current portion of long-term debt	(900,000)	(600,000)
Total long-term debt	61,500,000	62,400,000
Less bond issuance costs to be amortized	(102,408)	(107,528)
Total long-term debt, net	<u>\$ 61,397,592</u>	<u>\$ 62,292,472</u>

During the year ended June 30, 2016, the Wisconsin Health and Educational Facilities Authority ("WHEFA") issued \$63,000,000 of its Refunding Revenue Bonds, Series 2015 bonds (the "Series 2015 Bonds"). The Series 2015 Bonds were purchased by the School's bank pursuant to a purchase agreement dated December 1, 2015 by and among the bank, WHEFA and the School and a continuing covenants agreement dated November 1, 2015 (the "Continuing Covenants Agreement") between the School and the bank. The proceeds from the Series 2015 Bonds were used to pay for the refunding of the WHEFA Adjustable Rate Demand Revenue Bonds, Series 2006 and the WHEFA Adjustable Rate Demand Revenue Refunding Bonds, Series 2007.

INDIAN COMMUNITY SCHOOL OF MILWAUKEE, INC. AND AFFILIATE

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS As of and for the Years Ended June 30, 2017 and 2016

NOTE 6 - Long-Term Debt (continued)

The Continuing Covenants Agreement requires the School to make monthly payments of interest and an annual payment of principal to the bank. Interest payments are based on a percentage of the 1 month LIBOR rate plus a fixed spread.

The Continuing Covenants Agreement requires affirmative and negative covenants, which include certain financial covenants related to liquidity. As of June 30, 2017, the School was in compliance with the affirmative and negative covenants.

Scheduled principal payments on the outstanding debt are summarized as follow:

Fiscal Year Ending	Amount
2018	\$ 900,000
2019	1,100,000
2020	1,300,000
2021	1,500,000
2022	1,700,000
Thereafter	<u>55,900,000</u>
	<u>\$ 62,400,000</u>

Bond fees and interest as of June 30 consist of the following:

	2017	2016
Amortization on bond issuance costs	\$ 5,120	\$ 247,624
Bond fees (unamortized)	4,651	31,767
Interest expense on bonds	<u>653,697</u>	<u>448,232</u>
Total bond fees and interest expense	<u>\$ 663,468</u>	<u>\$ 727,623</u>

Bond issuance costs incurred in connection with bond financing are included in long-term debt on the consolidated statements of financial position and are amortized using the straight-line method which approximates the effective interest rate over the term of the bonds. Amortization expense in 2016 included \$239,909 in bond issuance costs that were written-off due to the refunding of the Series 2006 and Series 2007 Bonds. At June 30, 2017 and 2016, the capitalized bond issuance costs were \$110,515. At June 30, 2017 and 2016, the remaining net amount of bond issuance costs was \$102,408 and \$107,528, respectively.

The School maintains a letter of credit to fund unemployment expenses. The letter of credit amount as of June 30, 2017 and 2016 was \$49,281 and \$48,000, respectively. During the year ended June 30, 2017, the term of the letter of credit was extended through December 31, 2020.

INDIAN COMMUNITY SCHOOL OF MILWAUKEE, INC. AND AFFILIATE

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS As of and for the Years Ended June 30, 2017 and 2016

NOTE 7 - Functional Expenses

Expenses by functional category are as follows for the years ended June 30:

	<u>2017</u>	<u>2016</u>
Program services	\$ 9,974,750	\$ 9,665,501
General and administrative	2,558,538	2,473,302
Fundraising	<u>18,353</u>	<u>28,454</u>
	<u>\$ 12,551,641</u>	<u>\$ 12,167,257</u>

NOTE 8 - Employee Benefit Plan

The School maintains a defined contribution plan under Section 401(k) of the IRC. The 401(k) plan requires participants in the plan attain age 21 in order to make elective deferrals. All employees who meet the minimum age requirement, except those who normally work less than 20 hours per week, are eligible to participate in the plan. Employees are eligible to receive employer matching contributions and employer discretionary contributions when they have completed one year of service and have attained age 21. Employer matching participation entry dates are July 1 or January 1, following fulfillment of the eligibility requirements.

The participant and employer contributions and investment earnings thereon are held in participant-selected investment options offered through the plan. Under this type of plan, no coverage is provided by the Pension Benefit Guaranty Corporation, a federal agency that insures certain types of benefits. As this is a defined contribution plan with no guaranteed benefit, participants' benefits are limited to the amount in their individual accounts. The School has the right to amend or to terminate the plan at any time. The School has recorded \$298,273 and \$294,435 in contributions related to the plan for the years ended June 30, 2017 and 2016, respectively.

NOTE 9 - Commitments and Contingencies

The School is involved in various claims and legal actions arising in the ordinary course of business. In the opinion of management, the ultimate disposition of these matters will not have a material, adverse effect on the School's financial position, change in net assets, or liquidity.

NOTE 10 - Subsequent Events

The School evaluated its June 30, 2017 consolidated financial statements for subsequent events through the date the consolidated financial statements were issued, October 13, 2017. The School is not aware of any subsequent events that would require recognition or disclosure in the consolidated financial statements.

SUPPLEMENTAL INFORMATION

INDIAN COMMUNITY SCHOOL OF MILWAUKEE, INC. AND AFFILIATE

CONSOLIDATED SCHEDULES OF EXPENSES BY NATURAL CLASSIFICATION As of June 30, 2017 and 2016

	<u>2017</u>	<u>2016</u>
Salaries and wages	\$ 3,920,614	\$ 3,851,112
Payroll taxes	302,906	281,244
Employee benefits	1,231,727	1,147,348
Conferences, conventions and meetings	37,591	39,606
Student activities	40,901	43,657
Bus service	1,083,842	1,016,563
Temporary help	60,812	55,765
Accounting fees	76,120	84,597
Postage and shipping	7,205	8,305
Contract services	412,522	383,449
Legal fees	295,497	357,835
Consulting and testing	191,980	127,720
Special events	101,888	82,810
Program meals	151,706	167,754
Staff travel and meals	68,950	85,964
Supplies	161,374	135,200
Raffle and other fundraising expenses	9,008	19,237
Telephone	29,409	28,978
Utilities	245,393	243,365
Equipment and equipment repairs	116,320	135,826
Board stipends	459,328	385,821
Scholarships	147,275	115,122
Donations	17,600	19,886
Public relations and advertising	33,525	7,789
Bank service charges	4,009	3,380
Depreciation	2,387,912	2,346,063
Real estate taxes	34,073	37,183
General insurance	116,270	112,276
Bond fees and interest	663,468	727,623
Miscellaneous	142,416	115,779
Total expenses	<u>\$ 12,551,641</u>	<u>\$ 12,167,257</u>

INDIAN COMMUNITY SCHOOL OF MILWAUKEE, INC. AND AFFILIATE

CONSOLIDATING STATEMENT OF FINANCIAL POSITION As of June 30, 2017

	Indian Community School of Milwaukee, Inc.	ICS Support Organization, Inc.	Eliminations	Consolidated
ASSETS				
CURRENT ASSETS				
Cash and cash equivalents	\$ 1,913,244	\$ 134,422	\$ -	\$ 2,047,666
Interest and dividends receivable	548	449,838	-	450,386
Intercompany receivable	38,572	-	(38,572)	-
Receivable, investment securities sold	-	5,000,000	-	5,000,000
Other receivables	258,552	-	-	258,552
Prepaid expenses	<u>206,459</u>	<u>21,244</u>	<u>-</u>	<u>227,703</u>
Total Current Assets	2,417,375	5,605,504	(38,572)	7,984,307
Long-term investments, at fair value	40,584,039	508,185,777	-	548,769,816
Interest in ICS Support Organization, Inc.	513,171,368	-	(513,171,368)	-
Property and equipment, net	<u>46,242,138</u>	<u>-</u>	<u>-</u>	<u>46,242,138</u>
TOTAL ASSETS	<u>\$ 602,414,920</u>	<u>\$ 513,791,281</u>	<u>\$ (513,209,940)</u>	<u>\$ 602,996,261</u>
LIABILITIES AND NET ASSETS				
CURRENT LIABILITIES				
Current portion of long-term debt	\$ 900,000	\$ -	\$ -	\$ 900,000
Accounts payable	860,849	85,500	-	946,349
Accrued liabilities				
Wages, salaries and benefits	423,921	-	-	423,921
Investment fees	5,021	495,841	-	500,862
Intercompany payable	-	38,572	(38,572)	-
Other liabilities	<u>122,126</u>	<u>-</u>	<u>-</u>	<u>122,126</u>
Total Current Liabilities	2,311,917	619,913	(38,572)	2,893,258
LONG-TERM LIABILITIES				
Long-term payable	7,075	-	-	7,075
Long-term debt	<u>61,397,592</u>	<u>-</u>	<u>-</u>	<u>61,397,592</u>
TOTAL LIABILITIES	63,716,584	619,913	(38,572)	64,297,925
UNRESTRICTED NET ASSETS	<u>538,698,336</u>	<u>513,171,368</u>	<u>(513,171,368)</u>	<u>538,698,336</u>
TOTAL LIABILITIES AND NET ASSETS	<u>\$ 602,414,920</u>	<u>\$ 513,791,281</u>	<u>\$ (513,209,940)</u>	<u>\$ 602,996,261</u>

INDIAN COMMUNITY SCHOOL OF MILWAUKEE, INC. AND AFFILIATE

CONSOLIDATING STATEMENT OF FINANCIAL POSITION As of June 30, 2016

	Indian Community School of Milwaukee, Inc.	ICS Support Organization, Inc.	Eliminations	Consolidated
ASSETS				
CURRENT ASSETS				
Cash and cash equivalents	\$ 2,233,925	\$ 122,731	\$ -	\$ 2,356,656
Interest and dividends receivable	472	87,151	-	87,623
Intercompany receivable	29,982	-	(29,982)	-
Other receivables	152,379	-	-	152,379
Prepaid expenses	<u>158,272</u>	<u>21,602</u>	<u>-</u>	<u>179,874</u>
Total Current Assets	2,575,030	231,484	(29,982)	2,776,532
Long-term investments, at fair value	31,087,043	470,355,372	-	501,442,415
Interest in ICS Support Organization, Inc.	469,974,590	-	(469,974,590)	-
Property and equipment, net	<u>47,324,023</u>	<u>-</u>	<u>-</u>	<u>47,324,023</u>
TOTAL ASSETS	<u>\$ 550,960,686</u>	<u>\$ 470,586,856</u>	<u>\$ (470,004,572)</u>	<u>\$ 551,542,970</u>
LIABILITIES AND NET ASSETS				
CURRENT LIABILITIES				
Current portion of long-term debt	\$ 600,000	\$ -	\$ -	\$ 600,000
Accounts payable	480,184	77,575	-	557,759
Accrued liabilities				
Wages, salaries and benefits	415,378	-	-	415,378
Investment fees	6,759	504,709	-	511,468
Intercompany payable	-	29,982	(29,982)	-
Other liabilities	<u>99,687</u>	<u>-</u>	<u>-</u>	<u>99,687</u>
Total Current Liabilities	1,602,008	612,266	(29,982)	2,184,292
LONG-TERM LIABILITIES				
Long-term payable	24,036	-	-	24,036
Long-term debt	<u>62,292,472</u>	<u>-</u>	<u>-</u>	<u>62,292,472</u>
TOTAL LIABILITIES	63,918,516	612,266	(29,982)	64,500,800
UNRESTRICTED NET ASSETS	<u>487,042,170</u>	<u>469,974,590</u>	<u>(469,974,590)</u>	<u>487,042,170</u>
TOTAL LIABILITIES AND NET ASSETS	<u>\$ 550,960,686</u>	<u>\$ 470,586,856</u>	<u>\$ (470,004,572)</u>	<u>\$ 551,542,970</u>

INDIAN COMMUNITY SCHOOL OF MILWAUKEE, INC. AND AFFILIATE

CONSOLIDATING STATEMENT OF ACTIVITIES For the Year Ended June 30, 2017

	Indian Community School of Milwaukee, Inc.	ICS Support Organization, Inc.	Eliminations	Consolidated
REVENUES AND OTHER SUPPORT				
Cost sharing income	\$ 88,500	\$ -	\$ (88,500)	\$ -
Distributions from ICS Support Organization, Inc.	15,692,723	-	(15,692,723)	-
Investment income, net of fees	4,566,288	59,225,262	-	63,791,550
Transportation fees and reimbursement	2,904	-	-	2,904
Lunch fees and meal reimbursement	219,191	-	-	219,191
Other income	166,862	-	-	166,862
Rental revenue	<u>27,300</u>	<u>-</u>	<u>-</u>	<u>27,300</u>
Total revenues and other support	<u>20,763,768</u>	<u>59,225,262</u>	<u>(15,781,223)</u>	<u>64,207,807</u>
EXPENSES				
Administration	3,292,478	-	-	3,292,478
Academic education	1,849,929	-	-	1,849,929
Cultural education	464,192	-	-	464,192
Art education	133,373	-	-	133,373
Music education	67,860	-	-	67,860
Physical education	102,208	-	-	102,208
Library	12,167	-	-	12,167
Computer lab	104,035	-	-	104,035
Instructional support	425,109	-	-	425,109
Food service	732,474	-	-	732,474
Family resource center	555,194	-	-	555,194
Board of directors	502,048	164,270	-	666,318
Corporate	2,046,332	15,864,214	(15,781,223)	2,129,323
Human resources	189,979	-	-	189,979
Management information systems	295,921	-	-	295,921
Facilities	<u>1,531,081</u>	<u>-</u>	<u>-</u>	<u>1,531,081</u>
Total expenses	<u>12,304,380</u>	<u>16,028,484</u>	<u>(15,781,223)</u>	<u>12,551,641</u>
CHANGE IN UNRESTRICTED NET ASSETS				
	8,459,388	43,196,778	-	51,656,166
UNRESTRICTED NET ASSETS, beginning of year				
	487,042,170	469,974,590	(469,974,590)	487,042,170
Change in value of the ICS Support Organization, Inc.	<u>43,196,778</u>	<u>-</u>	<u>(43,196,778)</u>	<u>-</u>
UNRESTRICTED NET ASSETS, end of year	<u>\$ 538,698,336</u>	<u>\$ 513,171,368</u>	<u>\$ (513,171,368)</u>	<u>\$ 538,698,336</u>

INDIAN COMMUNITY SCHOOL OF MILWAUKEE, INC. AND AFFILIATE

CONSOLIDATING STATEMENT OF ACTIVITIES For the Year Ended June 30, 2016

	Indian Community School of Milwaukee, Inc.	ICS Support Organization, Inc.	Eliminations	Consolidated
REVENUES AND OTHER SUPPORT				
Cost sharing income	\$ 84,800	\$ -	\$ (84,800)	\$ -
Distributions from ICS Support Organization, Inc.	12,027,730	-	(12,027,730)	-
Investment income (loss), net of fees	(187,223)	11,497,351	-	11,310,128
Transportation fees and reimbursement	5,717	-	-	5,717
Lunch fees and meal reimbursement	220,438	-	-	220,438
Other income	190,075	-	-	190,075
Rental revenue	<u>31,906</u>	<u>-</u>	<u>-</u>	<u>31,906</u>
Total revenues and other support	<u>12,373,443</u>	<u>11,497,351</u>	<u>(12,112,530)</u>	<u>11,758,264</u>
EXPENSES				
Administration	3,196,527	-	-	3,196,527
Academic education	1,755,821	-	-	1,755,821
Cultural education	325,907	-	-	325,907
Art education	131,458	-	-	131,458
Music education	72,634	-	-	72,634
Physical education	102,216	-	-	102,216
Library	101,642	-	-	101,642
Computer lab	93,368	-	-	93,368
Instructional support	417,968	-	-	417,968
Food service	706,408	-	-	706,408
Family resource center	584,269	-	-	584,269
Board of directors	375,477	163,438	-	538,915
Corporate	2,125,741	12,194,467	(12,112,530)	2,207,678
Human resources	186,415	-	-	186,415
Management information systems	292,757	-	-	292,757
Facilities	<u>1,453,274</u>	<u>-</u>	<u>-</u>	<u>1,453,274</u>
Total expenses	<u>11,921,882</u>	<u>12,357,905</u>	<u>(12,112,530)</u>	<u>12,167,257</u>
CHANGE IN UNRESTRICTED NET ASSETS				
	451,561	(860,554)	-	(408,993)
UNRESTRICTED NET ASSETS, beginning of year				
	487,451,163	470,835,144	(470,835,144)	487,451,163
Change in value of the ICS Support Organization, Inc.	<u>(860,554)</u>	<u>-</u>	<u>860,554</u>	<u>-</u>
UNRESTRICTED NET ASSETS, end of year	<u>\$ 487,042,170</u>	<u>\$ 469,974,590</u>	<u>\$ (469,974,590)</u>	<u>\$ 487,042,170</u>